

What strategies will you use to increase transparency of council proceedings to residents?

Transparency is critical because it builds trust, strengthens accountability, and improves decision-making. Serving residents in Prince George’s County through my role on the Policy Council has shown me firsthand how important transparency is at every level of government.

When elected, my approach will focus on communication, accessibility, and accountability.

I will expand citizen engagement by improving broadcast access to meetings, hosting regular town halls, and ensuring meaningful public comment periods on pending policies so residents can weigh in before decisions are made. I also support livestreaming and archiving council and committee meetings so residents can stay informed in real time or on their own schedule.

Budget transparency will be a priority. I will support plain-language, interactive budget summaries so residents can clearly see how tax dollars are collected and spent. I will also expand digital Q&A sessions and feedback forums so community input helps shape fiscal priorities before hearings and votes.

Finally, I will ensure key public information—such as non-sensitive records, staff directories, and agency contacts—is easy to access so residents know exactly where to turn with concerns.

Under my leadership, transparency will not be reactive—it will be built into how government operates every day. Our County works better when residents are informed, engaged, and included in the decision-making process—not treated as an afterthought.

What skills and experience do you have to encourage other legislators to adopt strategies for transparency?

I bring over 10 years of governance, leadership, and community engagement experience, along with a PhD in Leadership that has strengthened my focus on ethical, people-centered decision-making. I have worked across education, healthcare, and community-based initiatives, helping develop policies that serve people directly.

Through my work on a Policy Council, I have seen firsthand how trust is built when people are included, informed, and listened to—not after decisions are made, but during the process. That experience has shaped how I lead, by bringing people together, making information clear, and ensuring voices are part of the conversation.

I also understand how to influence change through collaboration—by working with other legislators, building consensus, and demonstrating practical results that others can adopt. When transparency leads to better engagement and stronger outcomes, it becomes easier for other legislators to follow that model. I believe I can help other legislators adopt stronger transparency practices by demonstrating that it works in practice—when residents are informed early, when data is shared clearly, and when engagement is consistent, trust increases and decisions improve. I will encourage collaboration, shared learning, and practical tools such as public updates, open forums, and easier access to information so residents are never left out of the process.

I. Mega Data Centers

a. Can county-level zoning laws protect communities from unwanted development of mega data centers?

Yes—county-level zoning laws can protect communities from unwanted development of mega data centers by guiding where development is allowed and setting clear limits to protect residents, infrastructure, and quality of life in Prince George’s County. To achieve this, the Council can require stricter review for large-scale projects and ensure meaningful community input before approval. The County can also evaluate whether a project aligns with local infrastructure capacity, environmental standards, and community priorities. We should not move forward with development that places unnecessary pressure on our neighborhoods, taxpayers and public systems. While I support responsible economic development, it should not come at the expense of residents’ health and quality of life.

b. How are data centers defined? Can the council develop a cut point of public resource usage (e.g., water and electric power grid), beyond which the project can be forbidden?

The Council can define data centers using clear, measurable criteria such as building size, energy demand, water usage, and overall impact on local infrastructure.

Yes, the Council can also establish “cut points” or thresholds for public resource usage. These limits would define how much strain on water systems, the electric grid, and other public infrastructure is acceptable before a project requires stricter review or becomes ineligible for approval.

If a proposed data center exceeds those thresholds—meaning it would overload existing systems or require major new infrastructure at the expense of residents—it should be subject to denial or restriction to protect community stability, affordability, and quality of life in Prince George’s County. The goal is simple - make sure new development doesn’t come at the expense of residents’ everyday needs, health, reliability, and quality of life.

Support for Small and Local Businesses

a. What incentives can you advocate for that will help small businesses open, stay open, and be able to fend off huge, billionaire-owned companies?

As a business owner in Prince George’s County, I understand firsthand the challenges small businesses face—from startup costs and long permitting delays to competing with large corporations. Small businesses are the backbone of our local economy, and our County must make it easier for them to grow, sustain, and thrive.

The incentives I will advocate for include access to capital and grants, tax relief and subsidies for local and minority-owned businesses, sharing procurement opportunities, hosting monthly business roundtables, streamlining permitting and licensing processes so businesses can open and operate without unnecessary delays, strengthening “shop local” initiatives, and supporting stronger antitrust protections to ensure fair competition.

Advocating for these changes means actively engaging with local chambers of commerce, communicating directly with representatives, and supporting legislation that prioritizes Main Street over Wall Street.

These are practical steps that help local businesses not just start, but stay open, grow, and remain competitive in Prince George’s County.

I. ICE Activity and Community Trust

a. Will you pledge to speak out regarding ICE enforcement actions affecting county residents?

While serving families in Prince George's County through my work on the Policy Council, I have witnessed the deep fear and disruption that immigration enforcement can create for families, including situations where parents and children were separated. I was able to assist within my capacity in those moments. These are experiences no community should have to endure without clarity, dignity, and due process.

I will always stand up for due process, constitutional rights, and the dignity of every resident in our county. I will use my voice and social platforms to call for transparency, accountability, and respect for legal protections, while also ensuring families have access to accurate information and resources. I will support legislative efforts that strengthen oversight, transparency, and community protections related to immigration and enforcement practices.

b. What is your plan to prevent ICE from using property in the County for staging or operational purposes?

The County has authority over zoning, land use, and permitting decisions for private and commercial properties. My plan to prevent ICE from using property in the County for staging or operational purposes is to propose a bill that requires full review of zoning rules, leases, and conditional use approvals to ensure that facilities operating in the County align with community standards, transparency, and public interest. I will advocate for stronger safeguards in use-and-occupancy permitting to ensure that facilities with enforcement or detention-related functions cannot operate without clear public oversight and community review.

c. How will you encourage the Council to use its platform on this issue?

I will encourage the Council to use their platform to communicate clearly about ICE Invasion of Our County by ensuring that communities are informed about decisions and developments that affect their safety and well-being. This includes hosting regular public briefings, community meetings, written updates, and partnerships with trusted local organizations to share accurate immigration information and resources. Residents should never feel left out of conversations that directly impact their families, safety, and sense of belonging.

IV. Protecting Federally Owned Land in Prince George's County

a. What tools are there to prevent sale to unwelcome buyers?

While the County council cannot fully control federal land sales, the Council can prevent sale to unwelcome buyers by using zoning laws, land-use regulations, environmental requirements, and community review processes to influence what types of development are allowed after a sale.

When elected, I will work with state and federal partners to advocate for responsible redevelopment that aligns with community needs, protects residents, and prevents projects that would negatively impact neighborhoods or public resources. When elected, my commitment is to make sure community voice, environmental protection, and long-term quality of life remain at the center of every decision.

b. Can the county order studies on the environmental impact and use of county resources before any sale is completed?

Yes. The County can require environmental and infrastructure impact studies as part of the development and permitting process, especially for large projects that could affect traffic, water usage, schools, emergency services, or the power grid. When elected, I will support requiring strong environmental, community impact reviews and residents' inputs before major redevelopment moves forward. When elected, my commitment is that residents deserve to understand how any project will affect their daily lives, including taxes, property values, water usage, electricity costs, and overall health impacts, before decisions are finalized.

V. Keeping Prince George's County Affordable and Livable

Many residents feel like they are being priced out of the communities they helped build. Property taxes continue to rise, housing is becoming less affordable, and infrastructure like roads, schools, and emergency services have not kept pace with rapid development. That is a real leadership and planning gap.

To keep Prince George's County affordable and livable, the County must make targeted investments in housing, infrastructure, and responsible development. When elected, I will advocate for programs that support both homebuyers and homeowners, including down payment and closing cost assistance programs like Pathway to Purchase, as well as housing rehabilitation support for seniors and families needing critical home repairs. I will also support transit-oriented development that focuses on "missing middle" housing and smart growth around Metro stations and the Route 1 corridor. This approach creates more walkable communities, reduces transportation costs, attracts businesses, and creates jobs while helping residents remain connected to opportunity. Prince George's County should grow in a way that keeps residents rooted in the community—not pushed them out.

V. Keeping Prince George's County Affordable and Livable

Working with families as a Policy Council member has given me firsthand insight into their everyday challenges—and what it takes to truly support them. With over 10 years of policy and governance experience, one thing has become clear to me: policy should not just look good on paper—it must serve the people. Many residents feel like they are being priced out of the communities they helped build. According to the County's adopted budget, the budget grew from about \$5.46 billion in FY2025 to \$5.8 billion in FY2026, yet many families still do not feel that same level of improvement in their daily lives. Residents are dealing with rising property taxes, higher housing costs, traffic, overcrowding, and infrastructure that is not keeping pace with development. That is a real leadership, accountability, and planning gap.

To keep Prince George's County affordable and livable, we must protect long-term residents from being priced out, expand access to affordable homeownership opportunities, support seniors on fixed incomes, and ensure development does not outpace infrastructure and public services. Responsible growth means development should strengthen communities—not strain them. When elected, I will support tax relief for seniors and long-term residents, expand support for first-time homebuyers, advocate for housing assistance and rehabilitation programs, and push for greater transparency in how taxpayer dollars are being spent. I will also support smarter planning that ensures roads,

schools, emergency services, and public safety infrastructure are in place before large developments move forward. Developers must also contribute fairly to the infrastructure and public services needed to support new growth. I believe Prince George's County should grow in a way that protects the people who built it—keeping families, seniors, youth, and working residents rooted here and not push them out.

With deep gratitude,

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